

Christine V. Bator is Of Counsel to Pearlman and Miranda where her practice focuses on Corporate and Regulated Entities including energy, water, health and other critical infrastructure industries. She is an Adjunct Professor at Rutgers Law School teaching a high-level seminar and writing intensive course on Energy Law.

Ms. Bator served in the administration of 5 NJ Governors as a Commissioner of the NJ Board of Public Utilities, NJ Highway Authority, the NJ Turnpike Authority and in-house counsel to the Commissioner of Health.

Ms. Bator has legal expertise in public private partnerships, corporate, regulatory, administrative law, arbitrations and financial transactions and acquisitions. She has served as outside general counsel and special counsel to numerous entities. Ms. Bator has served as a rule 1:40 mediator and an arbitrator for the American Health Lawyers Association. Chris was appointed Chair of the District VII Fee Arbitration Committee by the NJ Supreme Court for two 4-year terms.

She has expertise in public utility regulation (including water, telecommunications, energy and one of the nation's largest alternative energy programs), transportation and health care.

Her Energy Economics and the Environment course at Rutgers encompasses a seminar with current industry leaders on legal and regulatory developments and critical legal research on topics of the day.

As a Commissioner of the NJ Board of Public Utilities Ms. Bator was responsible for regulating the Energy (including renewable energy), Water and Telecommunications industry in NJ. She was a member of the National Association of Regulatory Commissioners Gas and Critical Infrastructure Committees. She was a member of the advisory committee of the Gas Technology Institute, a non-profit organization that developed new technology for the natural gas industry.

Ms. Bator was a Commissioner of the \$2 billion NJ Highway Authority, which owned and operated the Garden State Parkway. As a Commissioner she chaired the audit and finance committees, created the authority's first audit committee charter, worked to accomplish the Authority's merger with the NJ Turnpike Authority and privatization of the Garden State Arts Center,

Ms. Bator was also on the board of the Garden State Arts Center Foundation. In that capacity she helped raise the funds needed to support free concerts for seniors and children. She also organized the Foundation's on the road concerts bringing entertainment to other venues including the War Memorial in Trenton.

At the NJ Department of Health, Ms. Bator served as the Director of the Office of Legal Affairs and oversaw the regulatory and administrative process for the agency.

Ms. Bator started her legal career as a Law Clerk to Warren Herrigel in Flemington, NJ.

Ms. Bator served as President of Executive Women of NJ. As president she created its first program dedicated to increasing the number of women on corporate boards. She also presided over two of its Salute to the Policymakers dinners

featuring keynote speakers Sally Ride and Katie Curic raising a substantial amount of money for graduate level scholarships.

Ms. Bator was on the board of the New Jersey Women's Political Caucus and was task force chair for the National Women's Political Caucus. Ms. Bator was elected to two terms as a NJ Republican State Committeewoman.

Ms. Bator has been on the board of the following organizations promoting scholarship and professionalism. Seton Hall University President's Advisory Committee, NJ Institute for Continuing Legal Education, Mercer Bar Foundation, and NJ Lawyer. She is a former Trustee of the NJ Bar Association, chair of the Banking Law Section, Vice Chair of the Bar Professional Responsibility Committee, director of Bar Health and Hospital Law Section and director of the Alternative Dispute Resolution Section. She is a former director of the NJ Women Lawyers Association and co-director of its Public Policy Committee. She is a member of the Public Utility Law Section.

Ms. Bator received the following awards: Woman of Distinction Award from the Rolling Hills Girl Scout Council; the Woman of Achievement Award from the New Jersey Women's Political Caucus", the Salute to the Policymakers Award from Executive Women of New Jersey and NJ Institute for Continuing Legal Education award for years of service.

Chris has written and lectured extensively on corporate governance, health care, energy, environmental and business and regulatory issues.

Ms. Bator can be contacted at cbatoresq@comcast.net

Bar Admissions:

New York

New Jersey

Education:

BA Economics Seton Hall University (Economics Award for highest honors)

JD from Seton Hall Law School

LLM in Corporate Law from New York University Law School

Professional Memberships

New Jersey Bar Association

Energy Bar Association

American Health Lawyers

National Association of Regulatory Commissioners Emeritus

BOARD EXPERIENCE

Commissioner, NJ Board of Public Utilities

Member, National Association of Regulatory Commissioners, *Member*, Gas and Critical Infrastructure Committees.

Advisory Committee Member, Gas Technology Institute

Commissioner, New Jersey Highway Authority

 One of seven commissioners who managed the 2-billion-dollar Garden State Parkway Elected Secretary in 1995. Chair Operations and Finance Committees; Member, Audit and Personnel Committees.

Director, Garden State Arts Center Foundation

Committeewoman, NJ Republican State Committee

Member, Vue Sarasota Bay Finance and Contracts Committee

Trustee, New Jersey Women Lawyers Association Co-Chair Public Policy Committee

Chair, Supreme Court District VII Fee Arbitration Panel

Member, Executive Women of New Jersey Salute to the Policymakers Committee

Member, Seton Hall University Advisory Committee

Director, NJ Institute for Continuing Legal Education

New Jersey Bar Association

- · 1996-2001 Trustee
- · 1996-1999 Member, Finance Committee
- · 2001- 2006 Member and Vice Chair, Professional Responsibility Committee
- 1998-2002 Member, AdHoc Committee on **Business Courts**
- · 1994-1995 Chair, Banking Law Section

1985-Present Member, Corporate and Business Law and Public Utility Law Sections

Trustee, Mercer County Bar Foundation; 2004 Chair, Kids Instructed in Tolerance Comm.

Member, NJ Supreme Court Committee Image Processing – Attorney Trust Accounts

Director, New Jersey Lawyer-; Member Special Audit and Publisher Search Committee

President, 1991-1994; Trustee, 1994-1995, 1998-2004, Executive Women of New Jersey

Member, Department of Banking Transition Team and Energy Transition team

Examples of Speeches Presenting Papers

NJCU School of Business "Waterfront Development in the 21st Century".

Moderator New Jersey Women Lawyers "Meet the Party Leaders Program"

Mercer Bar Association "Land Use Issues and Regulatory Issues Associated with Energy Law".

Moderator Princeton Junction Town Hall Meeting regarding 45 acre solar power plant.

Rutgers Law School, Moderator "Drill Baby Drill". Panel included Shell Oil CEO, lawyers and engineers. New Jersey Technology Council "What's Next in Federal Energy Policy. A discussion about the American Power Act. "

Rutgers Law School "New Jersey's Commitment to Renewable Energy: The Law and Policy of Promoting Clean Energy".

NARUC meeting, "LNG Siting and State's Rights under the Coastal Zone Management Act".

Platts Northeast Power Markets Forum, Washington DC.

National Association of Regulatory Commissioners Winter Meeting, "Mergers and Acquisitions"

Electricity Utility Consultants, Inc. (EUCI) "Public Participation in Transmission Siting", San Diego, Ca Women in Power Forum, "Transmission Siting"

Clean Energy Leadership Conference "Clean Energy Strategies to Reduce your Carbon Footprint" National Association of Regulatory Commissioners Meeting "Futures Derivatives, Regulation and Markets"

National Association of Regulatory Commissioners Meeting "the Energy Funds Market: A Useful Tool in an Uncertain Energy Price Environment"

National Association of Regulatory Commissioners "Energy Compliance Function", Program Organizer

Mid-Atlantic Utility Commissioners Dialogue with the Investment Community, NYC

Clean Energy Leadership Conference, Moderator "Investment Tax Credits"

Prudential Business Ethics Centr, NJ Corporate Counsel Asso. et al. Panelists with Alfred C. Koeppe, President

PSEG; Hon. Christopher Christie, US Attorney for NJ. "Combating Corporate Fraud in America."

NJ Corporate Counsel Assoc. "Corporate BoardRoom: Risks & Rewards"

NJ League of Community and Savings Banks, Director and Officer Conference-Director Liability Panel

ICLE Business Law Symposium "Director Selection, Fiduciary Duty and Liability"

Health and Hospital Law Section Panelist "Conversion, Access to Capital and Bankruptcy Issues for Distressed Healthcare Entities

Health and Hospital Law Section moderator "Sales of Charitable Assets"

American Health Lawyers Association, Liability Issues in Managed Care